

# Structured Funding Dialogue

Towards a  
“Funding Pact for  
Core”

Informal Briefing  
for the Executive  
Board

9 November 2017



# Overview - Towards a “Funding Pact for core”

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- **Recap on key elements of a “Funding Pact”**
- **Funding situation and estimates**
- **UNFPA funding pact - proposals**
  - Clearer delineation of what core constitutes and pays for
  - UNFPA Funding architecture for the new SP/transformational results
  - Other initiatives - Resource Mobilization, Digital Tools: Visibility & Recognition, Transparency etc.
- **Dialogue with member states**

**Recap on  
key  
elements  
of a  
“Funding  
Pact”**



## Key elements of a “PACT” between UNFPA and the Executive Board

In the spirit of the SG’s report on a “**Funding Compact**”, UNFPA intends to introduce the concept of a “pact” where:

- UNFPA commits to excellence in programming, and to transparency and accountability in management.
- In turn, partners commit to adequate levels of predictable funding for the strategic plan towards 2030: Multi-year funding; Early payment in the year; Exchange rate mitigation measures

UNFPA plans to foster a **more mature trust-based partnership with MSs using regular dialogues**, focusing on:

- Funding gaps
- Accountability and efficiencies
- Communication for results, visibility and recognition, digital tools
- Any other issue to be addressed to further the partnership

# Alignment with ExBo Decision on Funding Dialogues

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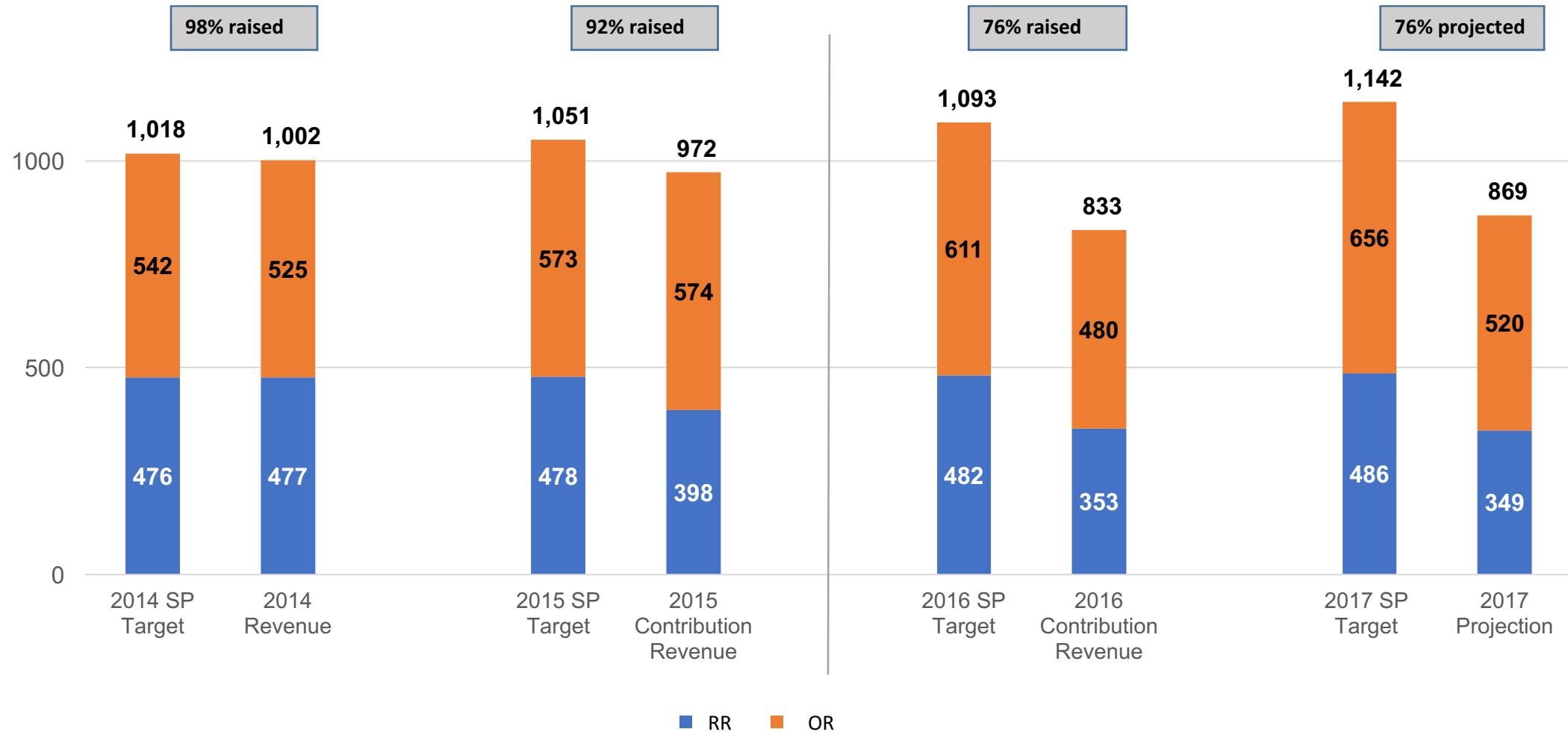
## ExBo Decision (2017/25), requesting UNFPA:

- *“to present an overview of **funding gaps** and an analysis on their impact on the implementation of the SP”*
- *“to elaborate **proposals for predictable and sustainable funding of the SP** and to regularly engage with the ExBo on funding issues **throughout the year**”*
- *“to present a proposal on how it plans to use the dialogues as a **tool to improve the quality and transparency of funding** and better **match resources to the outcomes of the SP**”;*
- *“to continue to further explore **incentives and mechanisms** to encourage MSs to increase and prioritize regular resources”.*

# Funding situation - Update

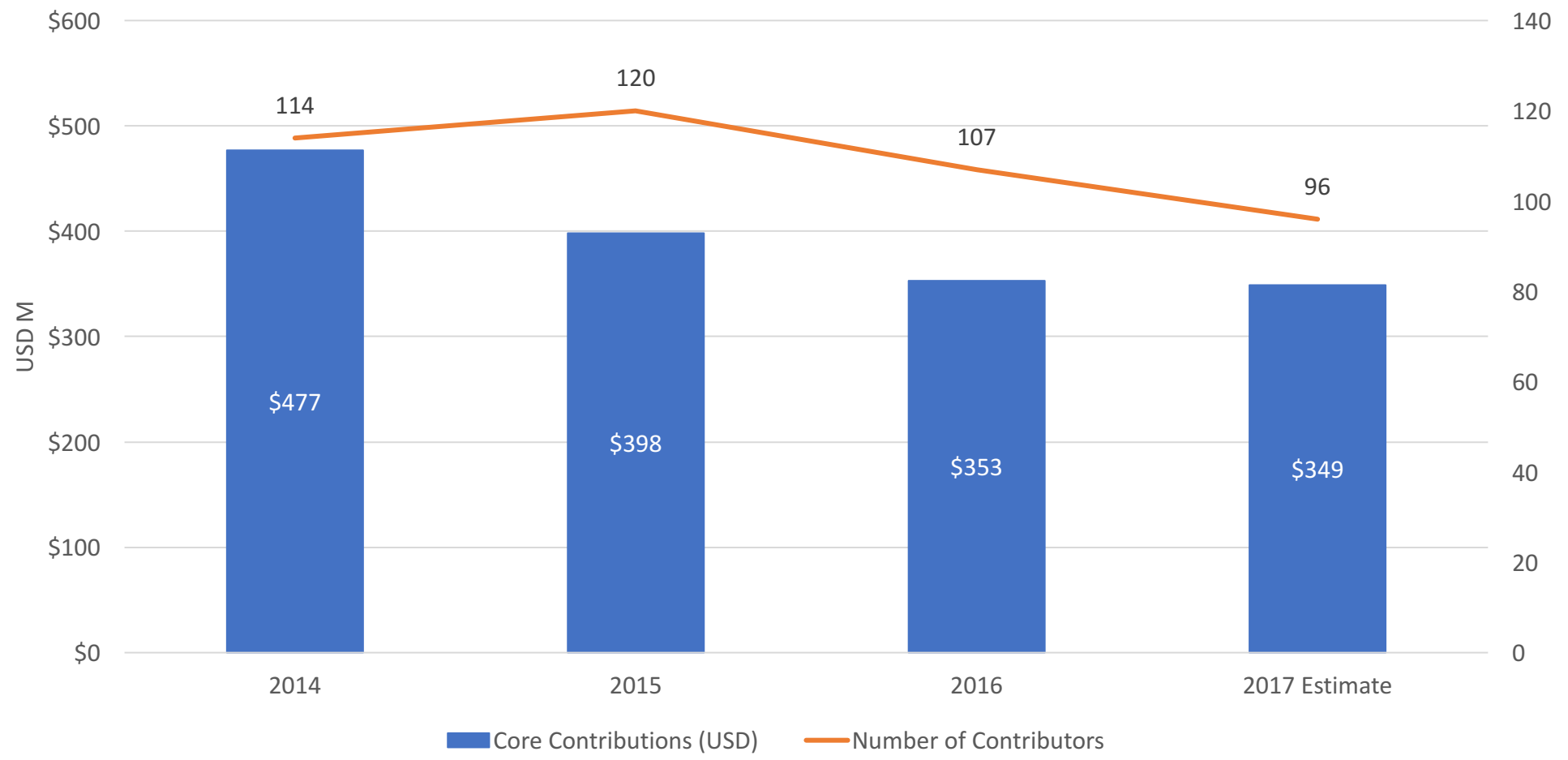


# Updated SP Targets and Revenues, 2014-17



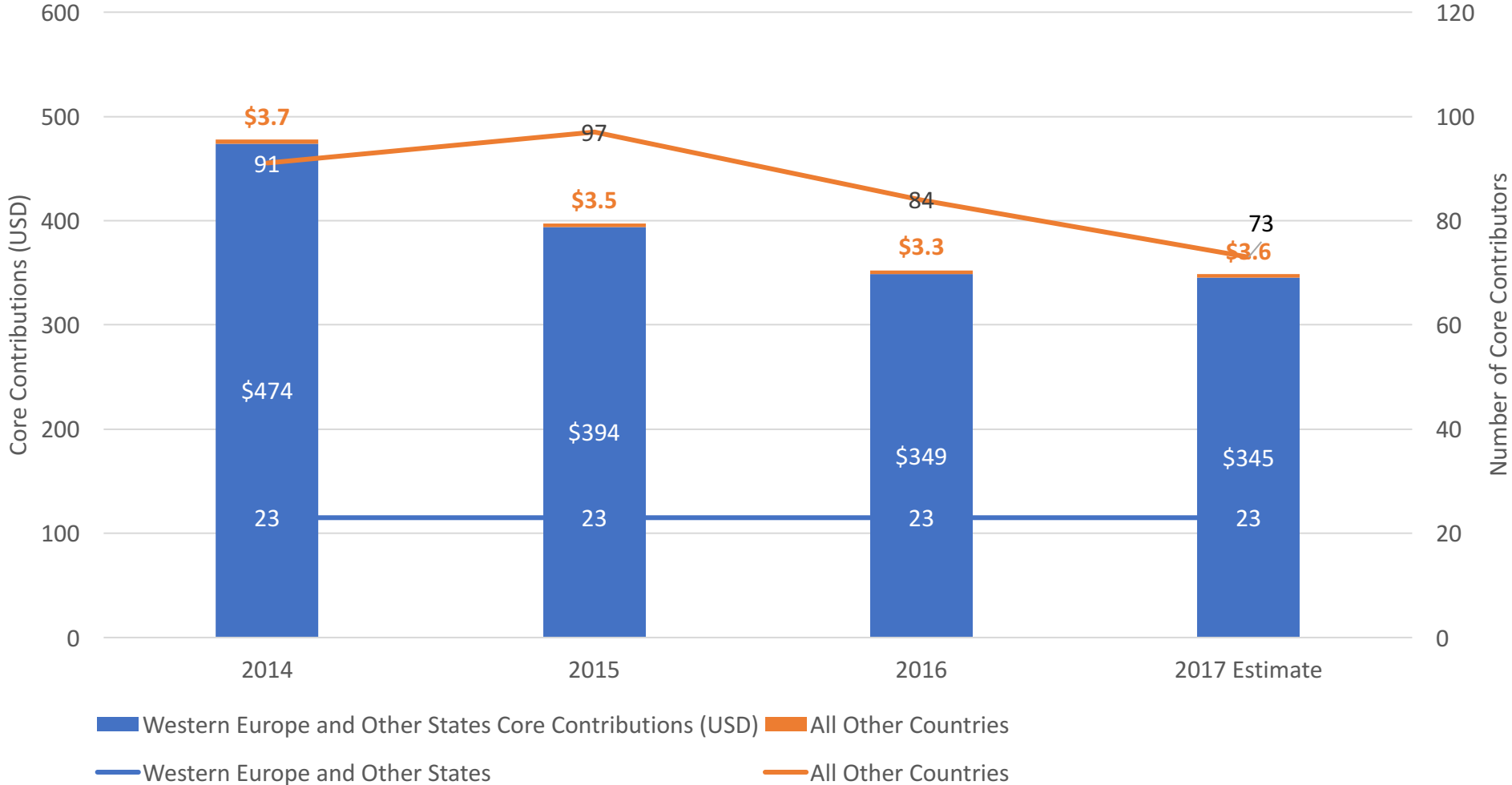
2017 projection reflects provisional figures as of 1 Nov 2017

# Core Funding Overview – All Donors





# Core Funding Overview – Donor Base



# Expanding the donor base for core-funding : A high priority



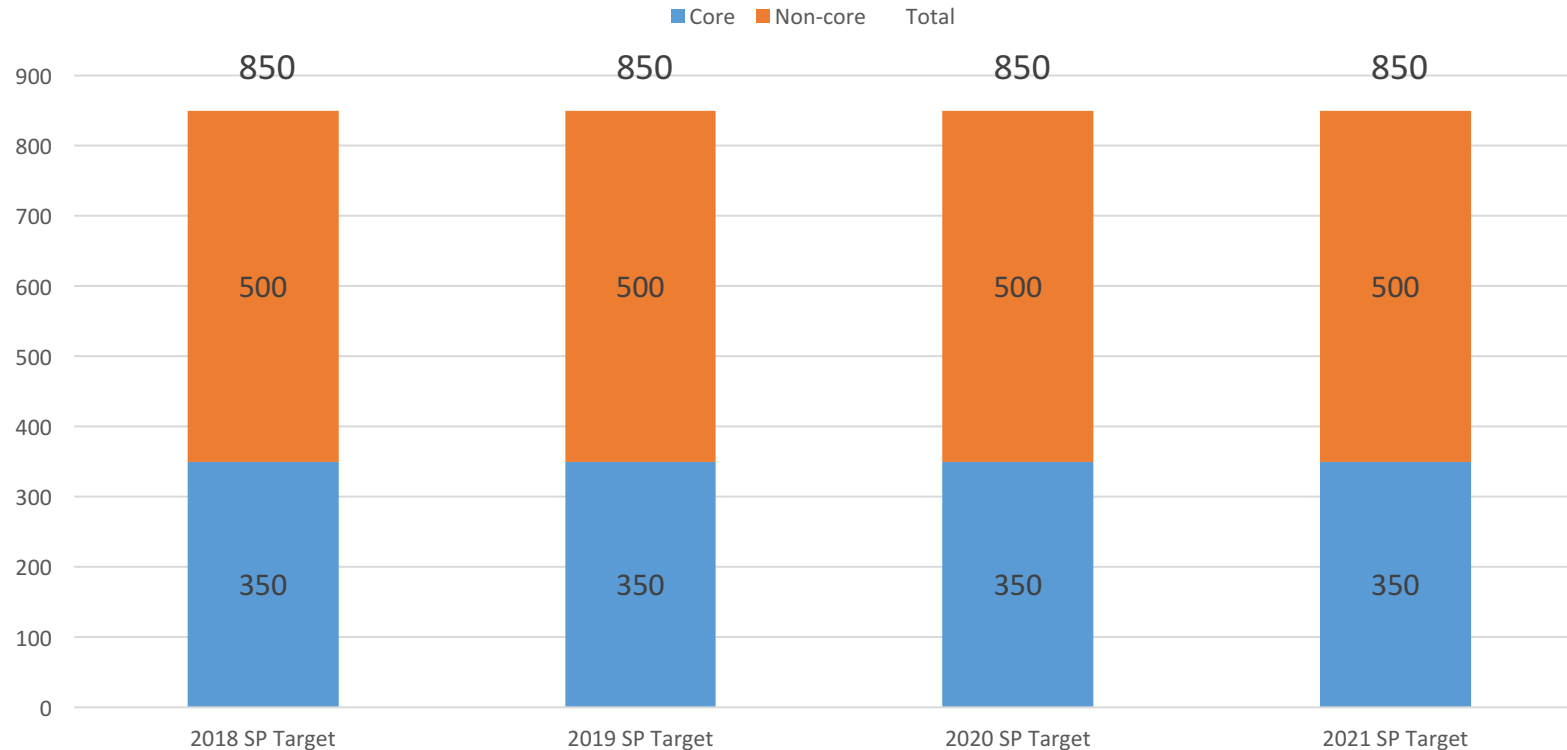
In keeping with the “Funding Pact”, UNFPA calls on **all member states, including programme countries** to become “shareholders” of the Fund, by contributing to core-funding, and thereby:

- demonstrating **political support** to UNFPA’s mandate;
- investing in their **own development priorities**;
- contributing to the achievements of our collective **global agenda for sustainable development**

# Funding Estimates



# Funding estimates for Strategic Plan 2018 - 2021



Regular Resources Total: \$1,400 M  
 Other Resources Total: \$2,000 M  
 Overall Total: \$3,400 M

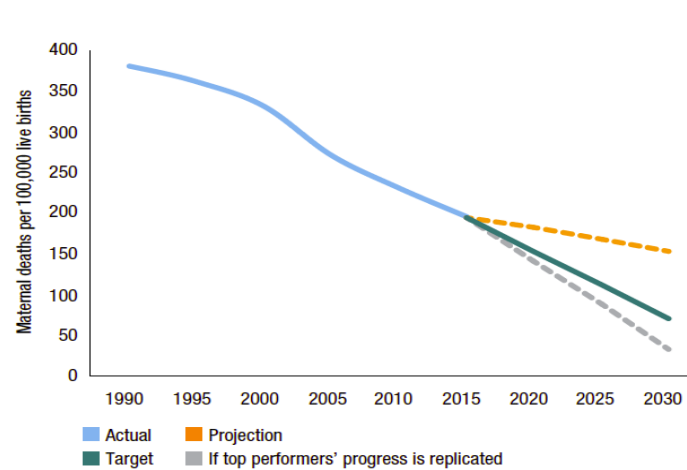
- **Funding targets remains ambitious**
- **Budget is prudent** from a fiduciary perspective and **realistic** based on experience of the previous SP cycle
- Majority of the resources to be **allocated to programmes**, in support of the SP
- Additional resources mobilized would be **dedicated to the improved delivery of country programmes**
- UNFPA is exploring opportunities to **further mobilize resources beyond these targets** to achieve the ambition of A2030

# Achieving the ambition of Agenda 2030 through the SP

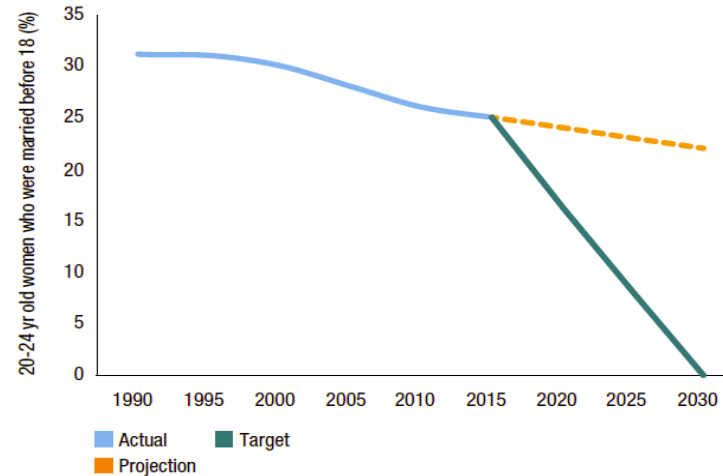


The 3 transformative results of the SP cannot be achieved without an adequate level of core-resources, intensifying programmatic approaches, maintaining a global presence, and mobilizing additional resources to scale-up results

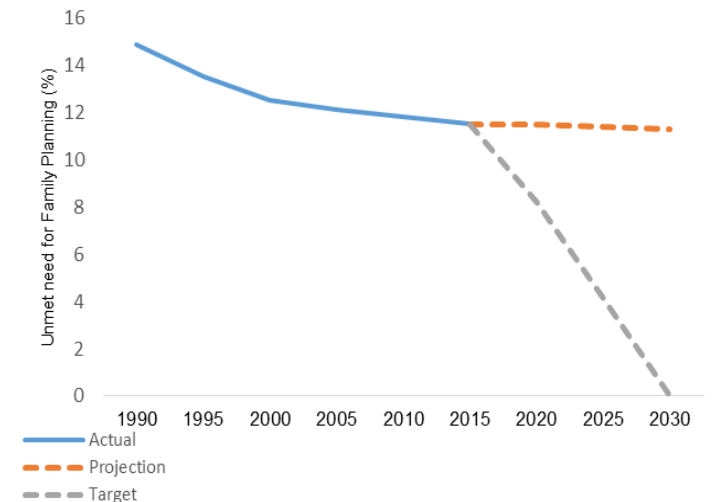
## Maternal mortality



## Child marriage



## Unmet needs for Family Planning



# Humanitarian requirements

- Since 2012, earmarked humanitarian budget has grown from **\$23m** to **\$151m** in 2017-- 32% of total UNFPA funding
- Global humanitarian trend is characterized by **protracted and complex crises** - the “new normal”
- **141 million** people in need globally in 2017, requiring a record \$23.5 billion
- Mirroring global trend, UNFPA **humanitarian requirements increased** from **\$78m** in 2006 to **\$308m** in 2017
- In 2017 UNFPA raised \$132m. (representing only 43% of needs), leaving a **funding gap of \$176m. or 57%**



# “Funding Pact for Core”

## Proposals



# BUILDING A BETTER CASE FOR CORE

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**We are closely collaborating across divisions on the following working streams:**

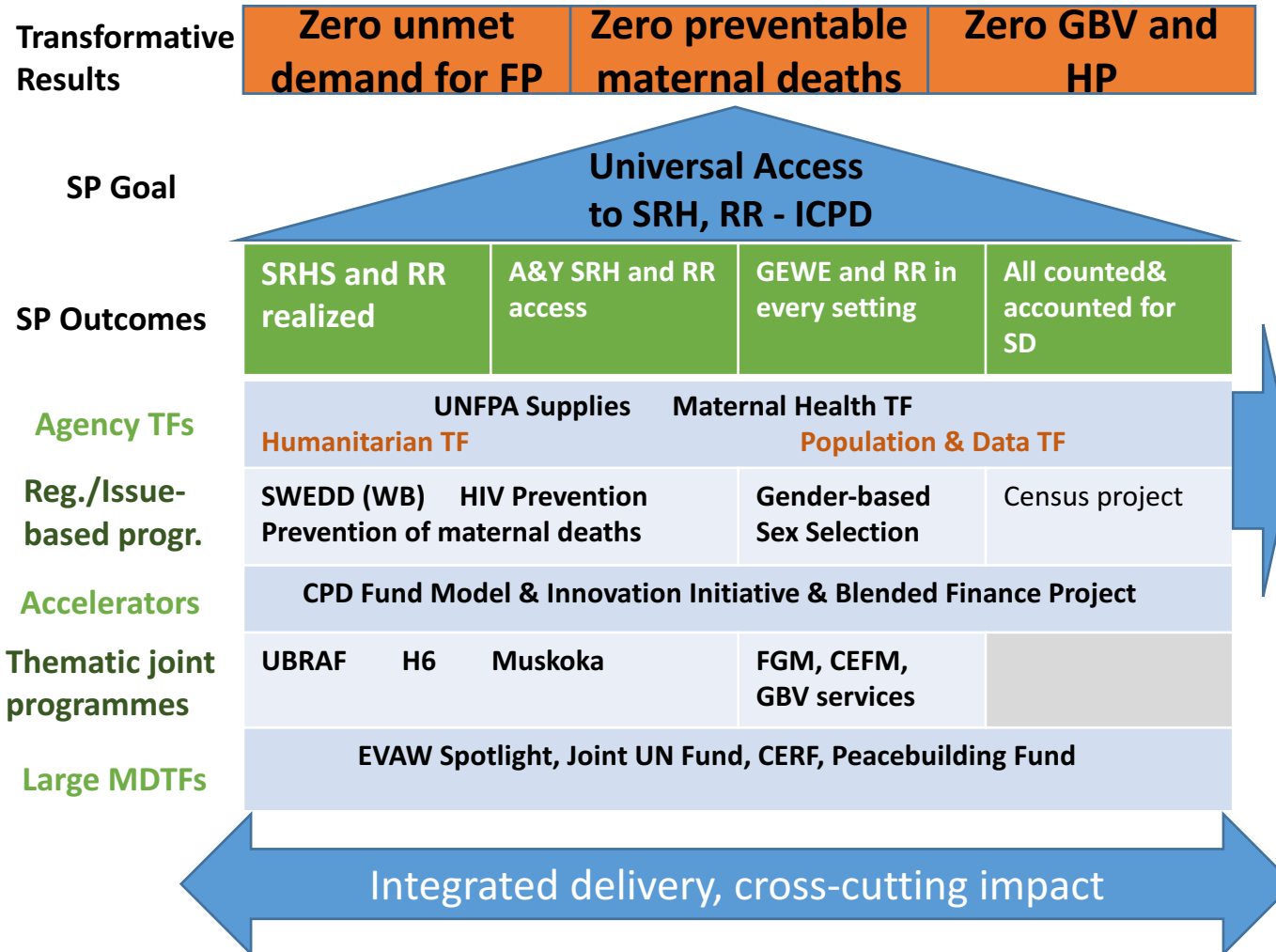
- **What core buys?** → Better understanding of the Budget
- **Why is core needed and where?** → Better recognition of the value of core resources, its multiplier effect on other resources
- **What core delivers ?** → Methodology to better report on core results (Annual Report 2018)  
→ Developing a “shareholders” approach which recognizes every result achieved with core and non-core resources



# UNFPA funding architecture

Principle:

Optimally complementary use of (1) core & non-core resources, (2) agency-specific & inter-agency instruments to drive results



**Non-CORE – ranges from structured/multi-year programmes to ad hoc/short-term projects**  
 Aim: consolidate towards flexibility, predictability and lower transaction costs  
 Target: \$500m or more/year

**CORE – foundation/bedrock**  
 Highest correlation with the SP results  
 Most effective, flexible & predictable resources  
 Lowest transaction cost  
 Target: \$350m or more/year

# Update on other initiatives

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## Resource Mobilization

- 150 donor Campaign
- End of Year Campaign: Acceleration of RM efforts by targeted outreach to traditional and emerging donors
- Boosting efforts at regional/country levels through: Tailored RM strategies for each Country Program Document, Specific RM plans for selected countries, boosting RMB capacities in the field
- “Donate” Button
- “Branding” of the Strategic Plan

## Digital platforms

- Visibility & Recognition initiatives: “Donor Pages”: Live DEMO of UNFPA website featuring shared priorities, statements by Ministers & key results.
- Transparency and traceability of resources
  - International Aid Transparency Initiative (IATI)
  - UNFPA Data Portal: [unfpa.org/data](http://unfpa.org/data)
  - Emergency Data Portal: <http://www.unfpa.org/data/dashboard/emergencies>

# Emergencies data portal

- Part of the new UNFPA Data Portal
- Interactive data-visualization by country including **humanitarian needs, financing, and results**
- Promotes transparency and partner recognition
- Going forward, data will be updated in **real time on a rolling basis**
- Access by clicking on the “Emergencies” tab on UNFPA website, or follow this link <http://www.unfpa.org/data/dashboard/emergencies>



**Our humanitarian vision:** every woman and girl affected by an emergency or crisis has the right to protection and services she needs for her health and dignity

## Next steps ...

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### Continue working with all UNFPA divisions to:

- Better define core and illustrate results achieved
- Review UNFPA funding architecture
- Consistency with the broader Comprehensive Change Management Process

### Continue consulting the Board on the elements of and appetite for a “Funding Pact for Core”

### Continue actively engaging in:

- the SG process on UN Reforms, including the “Funding Compact”
- discussion with the other Funds and Programs on common ways to improve Structured Funding Dialogues

The background of the slide is a photograph of two young women sitting on a boat. The woman on the left is wearing a teal hijab, sunglasses, and a dark blue top. The woman on the right has long brown hair and is wearing a green and black striped top. Both women are smiling and making an 'L' hand gesture. The background shows the ocean and a blue sky with clouds.

# Dialogue with Member States

# UNFPA

Delivering a world where  
every pregnancy is wanted  
every childbirth is safe and  
every young person's  
potential is fulfilled



United Nations Population Fund  
[www.unfpa.org](http://www.unfpa.org)

